

Contents

Profile

Tokyo Electron Limited (TEL™) is a world-leading supplier of semiconductor production equipment (SPE) and flat panel display (FPD) production equipment. We provide a broad line-up of products that offer superior process performance and high productivity and related services to semiconductor and FPD manufacturers around the world.

An unwavering commitment to customer satisfaction that dates back to our founding in 1963 has cemented our position as a market leader. Our competitive strength lies in our capability to proactively and precisely identify real customer needs and respond to them with cutting-edge technology and products.

With a global network that spans Japan, the U.S., Europe and Asia, we are opening up new frontiers for digital networks by contributing to enhancing our customers' production lines through untiring dedication to technology innovation.

Disclaimer

Matters discussed in this annual report, including forecasts of future business performance of Tokyo Electron, management strategies, beliefs and other statements are based on Tokyo Electron's assumptions in light of information that is currently available. These forward-looking statements involve known or unknown risks, uncertainties and other factors that could cause actual results to differ materially from those referred to in the forward-looking statements.

Factors that have a direct or indirect impact on Tokyo Electron's future performance include, but are not limited to:








- Economic circumstances in Japan and overseas, consumption trends, and large fluctuations in foreign exchange rates
- Changes in semiconductor/FPD markets
- Changes in the demand for products and services manufactured or offered by Tokyo Electron's customers, such as semiconductor manufacturers, FPD manufacturers and electronics makers
- Tokyo Electron's capabilities to continue to develop and provide products and services that respond to rapid technology innovation and changing customer needs in a timely manner

For details, please refer to Business-related and Other Risks on page 20.

Contents

To Our Stakeholders	2
Business Overview	3
Consolidated Financial Highlights	4
Medium-term Management Plan (Fiscal 2016-2020)	5
Interview with the CEO	6
Review of Operations and Business Outlook	9
Sustainability	
Message from the Chairman of the Board	10
Corporate Governance	11
CSR Operations	14
Directors, Audit & Supervisory Board Members and Executive Officers	16
Financial Section	17
Consolidated Subsidiaries	34
Investor Information	34

Guide to Buttons

-  **Move Back to Previous Page**
-  **Move Forward to Next Page**
-  **Return to Last Page Opened**
-  **Go to Contents Page**
-  **Search PDF Content**
-  **Print**
-  **Zoom**